

This authoritative stamp of independence from Sport Resolutions ensures integrity



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CHAIR'S REPORT



Audley Sheppard KC Independent Chair

It is a privilege to present my second Chair's report and to comment on our growth this past year and to reflect on the challenges facing sport for which Sport Resolutions (SR) can offer assistance.

The importance and gravity of what we do is clear. SR plays an integral part in the proceedings that it administers, and it is a right of parties involved to expect that any process is fair, transparent, independent and expert. Sometimes parties may be unhappy with the outcome, but I am very confident that our processes meet these four criteria.

In the last year, SR has continued to administer the National Anti-Doping Panel (NADP) and National Safeguarding Panel (NSP), the Safeguarding Case Management Programme (SCMP) and Sport Integrity.

It has also administered several high-profile matters, including the DP Tour and LIV Golf arbitration, the World Snooker case against a number of Chinese players and the Welsh Rugby Union Review. In addition, we regularly administer national and international doping cases and many English football matters that can result in bans, financial penalties and, sometimes, points deductions.

The trust placed in SR is evidenced by the major events and Games that rely on us to provide panels and necessary administrative support. Those organising such events seek comfort that, in the event that issues arise affecting athletes in the competition requiring speedy determination, a trusted partner is in place to deal with any eventuality – not an insignificant responsibility. In the last year we have provided such support for the Rugby League World Cup, the Billie Jean King Cup, the Davis Cup and the Commonwealth Games.

In relation to our international work, we have recently been engaged to provide services for World Boxing, World Triathlon, World Darts and World Netball – in addition to the International Federations (IFs) that already use SR such as the International Tennis Federation and World Athletics.

It is interesting to note the different services accessed by these new sports. Some require assistance with their anti-doping processes, some in relation to safeguarding, others to provide a vetting service and others with general disciplinary processes.

As a measure of the reach of our recent work, athletes involved in our processes have come from 31 different countries including Albania, China, Mongolia, Morocco, Pakistan and Zambia.

In total, we have worked with 35 different sports during the past year and case referrals have increased by 66% since 2022.

In order to manage the increase in work, staff numbers have increased to 15 with the case department being split in to 4 broad teams, covering general safeguarding (including the SCMP), Sport Integrity, national and international work.

The team includes former Metropolitan police officers who provide investigation support for Sport Integrity, individuals who have worked at National Governing Bodies (NGBs), and others with safeguarding expertise or legal qualifications.

Similarly, SR's panel from which tribunals are selected has grown to reflect the volume and nature of our work. Our panel is now more diverse and international than it has ever been, and this is particularly important, for example, when providing assistance to IFs and their athletes. When having discussions with IFs about how we are able to assist, an important factor for them is whether we are able to provide panel members from a variety of backgrounds that properly represent their sport and also have linguistic and cultural empathy. Our panel is composed of high-quality members from around the globe.

In June 2022, the Whyte Review report was published. Whilst the content of the report made for difficult reading, it was notable that SR was already providing services, such as through the SCMP and Sport Integrity, recommended in the report.

It is key that any organisation trusted to assist sport in this way is knowledgeable and experienced with safeguarding processes and procedure. SR established the NSP in 2013, which is recognised globally as the leading body of sport-specialist safeguarding experts. In addition to the SCMP and Sport Integrity that provide a bespoke service on behalf of Sport England and UK Sport respectively, SR provides general safeguarding support to sport both domestically and internationally with the provision of investigations, reviews and hearings conducted by specialists and administered by it.

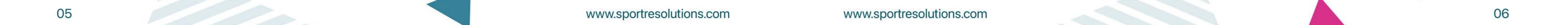
It is clear that there is momentum and desire for change and improvement in sport to place integrity at its core and to ensure that the welfare of athletes and participants is given greater prominence. For some, a solution is to create an Ombudsman, as originally suggested by Dame Tanni-Grey Thompson in her Duty of Care in Sport Review of 2017. This idea had very good intentions. When considered closely, what is actually required is independence and expertise – both already ably provided by SR. Indeed, referrals to the NSP have increased by nearly 150% in a year – a marker of how SR has become integral to sport in relation to safeguarding matters.

If, as looks likely, even greater support is required to help sports in the UK with the operation of their safeguarding functions, then SR is well placed and willing, through its staff and panel members, to engage with the relevant stakeholders to implement and deliver required change.

I should like to thank all those who sit as arbitrators and on investigations for enhancing the quality of service that SR offers the world of sport. I should also like to recognise the invaluable work undertaken on the Pro Bono Service, providing excellent legal representation to those who could not otherwise afford it.

SR is fortunate to have a Board who take their role extremely seriously and who provide sage advice and oversight of all that we do, testing decisions with reference to our values, and contributing with collegiality and common sense based on their extensive experience. We are sorry to lose John Palmer and Keith McGarry, who retired at the end of their maximum terms as directors, and we welcome Adrian Stockman.

Finally, and very importantly, all the good work that SR does could not be achieved without the dedication, teamwork and expertise of our exceptional staff team and executive team led by the indefatigable Richard Harry.



CEO'S REVIEW OF THE YEAR



Our year started with the return, in May 2022, of our Annual Conference as an in-person event, the first since 2019. It was a pleasure to see people in person again and to have proper conversations not through a computer screen.

The event was expertly orchestrated by Holly Hamilton and covered topics as diverse as DSD, trans athletes and sportswashing to NFTs and esports. It was a pleasure to welcome a record number of delegates from a broad range of backgrounds, from both the UK and overseas. My thanks go to all the speakers for their time and expertise and to Winston & Strawn LLP for their continued support.

Our work and the use of our services continues to grow, with much of that growth in safeguarding and international work. By the end of the year, the Sport Resolutions (SR) staff team had grown to 15 to reflect the increasing demand for our services.

We continue to operate the Safeguarding Case Management Service (SCMP), with 43 NGBs now signed up and able to access the support provided by SR, namely initial advice, investigations and the provision of hearing panels. This service is designed to assist NGBs with the management of safeguarding cases below the high-performance level.

To ensure that the service runs smoothly it has been necessary to increase the size of our safeguarding team and to make additional appointments to our panel.

In addition, to provide further support for the participating NGBs, SR has established the Legal Advice Service (LAS) and organised a training event to assist NGBs with how to prepare for a safeguarding hearing.

The LAS consists of nearly 70 law firms, chambers or individual lawyers who have agreed to provide assistance to participating NGBs with preparation for and attendance at safeguarding hearings. A fee will be payable to access the LAS members, but the rate is significantly lower than commercial levels – providing a saving and cost certainty.

My thanks go to all who those who populate the LAS, as such services are vital to ensure that proper process is followed whilst being mindful of the limited resources of many NGBs.

To provide further support, Bird & Bird kindly agreed to host and deliver a whole day training event for NGBs to assist with their understanding of the hearing process, providing useful tips and structure for what can be a daunting prospect for those who are charged with presenting a case on behalf of an NGB.

In May 2022, SR launched Sport Integrity with the support of UK Sport. This service is designed to provide a confidential means for those in high performance, namely those in the Olympic and Paralympic system, to make complaints about a range of issues such as bullying, harassment, discrimination and safeguarding matters.

If a complaint is received, a subsequent investigation will be conducted by an individual who is independent of both the NGB and the complainant. This aims to address the unwillingness of athletes to raise concerns direct with their NGBs and ensures an impartial inquiry into any allegations made.

After one year, Sport Integrity has been a well-used service and hopefully it will soon become a trusted tool to be used to air and address grievances and concerns. As a measure of its success, it should be noted that the scope of the service has already been expanded to include allegations of policy breaches such as Code of Conduct or Performance Agreements, and UK Sport has requested that all funded sports sign up to the service by the end of 2023.

SR is proud to be trusted to operate the SCMP and Sport Integrity but the support and vision of both Sport England and UK Sport should rightly be acknowledged.

As referenced above, our international work continues to grow and we are increasingly being asked to administer complex and sensitive disputes.

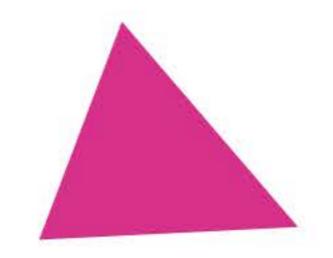
For example, SR is written into the rules of the PGA's DP Tour and so when the dispute arose in relation to the LIV Tour, it was SR that was tasked with administering the required process. The importance and ramifications of this case were of global interest and, arguably, it is the most significant decision in sport since Bosman.

Another example is the trust placed in SR by World Snooker to administer the recent case against ten Chinese players. To ensure a fair hearing the entire process had to be conducted in English and Mandarin throughout, all assisted by our ability to appoint a Mandarin speaking panel member.

SR has also been integral to significant domestic matters. We worked closely with the EFL to establish the CFRP – a body to assist the financial regulation of EFL clubs. Our role included running the open appointment process to populate the panel and thereafter administering the operation of the CFRP. The financial regulation of football clubs is often challenging and keenly contested, and it is an honour for SR to be trusted to provide such a key element of the EFL's overall governance.

Another example is the assistance provided to the Welsh Rugby Union in relation to setting up the Review into the culture within Welsh rugby. As a Welshman, I am acutely aware of the importance of rugby within Wales, so it is humbling that confidence has been placed in SR, and the panel we appointed, to conduct this important piece of work.

As is customary, I should extend my thanks to the outstanding staff team at SR for their dedication and diligence with all that they do, and I know that the responsibility and faith placed in us by so many is recognised by all my colleagues. My thanks also extend to our panel members who consistently provide the highest quality service in the most economical way. Without their support we simply would not be able to provide the range and quality of services that are relied upon by those who use SR.





CASE MANAGEMENT REPORT



Catherine Pitre
Head of Case Management

Over the year, Sport Resolutions (SR) received a record number of requests for assistance from sports organisations and athletes (343), leading to 244 case referrals, continuing on its growth trajectory. The nature of matters referred to SR was varied, ranging from anti-doping, safeguarding, integrity, match manipulation, vetting and eligibility determination processes, team selection, eligibility and funding appeals, financial fair play and contractual matters to more generic discipline and grievances.

Interestingly, the active caseload was at times primarily made up of investigations, surpassing the number of arbitration and adjudication procedures. Although SR administers investigations into a wide range of subject matters, safeguarding has continued to be at the forefront of our work.

Indeed, through the support of Sport England and UK Sport, the national sport system can now benefit from support in the safeguarding sector, through the Sport Integrity Pilot and Safeguarding Case Management Programme, free of charge and from grassroots to high performance. These programmes ensure sports and individuals are supported throughout each stage of a matter. With the recent expansion of scope in the Sport Integrity Pilot to include potential breaches of Code of Conducts and other NGB policies, it is likely to see an increase in usership over the coming months, including at later stages of the complaints management process. Where a matter falls outside the jurisdiction of those programmes, the National Safeguarding Panel remains available to national governing bodies, providing end to end services in safeguarding, with expert panellists conducting investigations, reviews, risk assessments and adjudicating on charges brought by governing bodies.

SR's safeguarding expertise is now being called upon increasingly to deliver those same services to international federations, with a rising number of IFs integrating SR into their policies and dispute resolution processes, some of which have opted to fully outsource their safeguarding function and complaints management process to it. Evidently, the need to maintain independence throughout the lifecycle of a case is paramount, with strict measures in place to ensure it.

There has also been increasing interest from sports governing bodies, and particularly IFs, to adopt the "SR formula" of populating panels with a legally qualified and experienced Chair supported by specialist side members with expertise in the subject – matter of the dispute – for example, scientists and pharmacologists in anti-doping matters, ethicists in integrity-related violations, and social workers in safeguarding matters.

The vast majority of processes administered by SR envisage for it to select the arbitrators appointed to a case, and due to its expertise in doing so and populating tribunals with relevant and complimentary skill-sets and experience, very few challenges to composition are received. Despite the relatively low percentage of women on our Panel, we are proud that parties entrust us to appoint panel members to their cases, and that as a result, the gender diversity of those appointments continue to be fairly evenly split. With our next panel recruitment process fast approaching and opening in Autumn 2023, we hope that it will result in greater diversity in all of its forms, and would encourage those with relevant experience and skill-sets to consider applying.

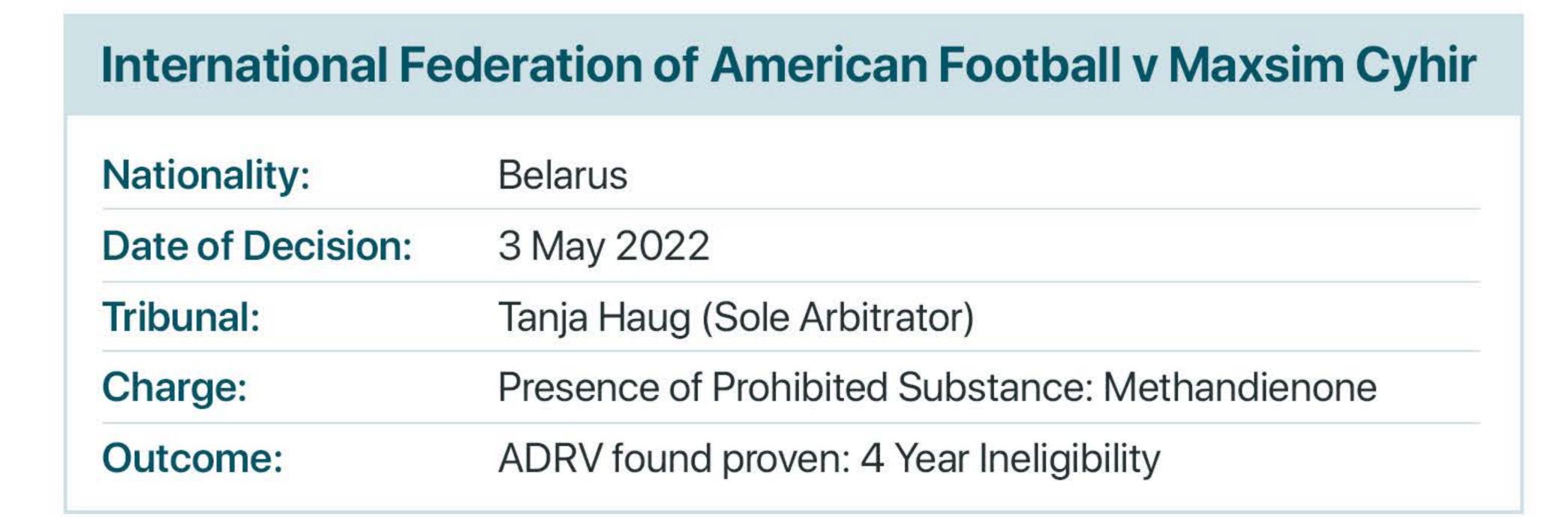
As a result of the volume of work, the case management department has increased and restructured into four specialised teams, to better serve the needs of users. The teams provide professional and neutral guidance and support to Panels and parties, administering matters in accordance with a wide range of procedural rules. This enables SR to provide bespoke services to its users, applying the rules of the sport in the majority of cases it receives. Sports governing bodies are therefore afforded flexibility in the implementation of independent dispute resolution processes within their existing frameworks, a reflection of the realities faced by IFs, for whom there are often multiple interim stages prior to arriving at a fully independent system, and a significant number of member stakeholders involved in the governance process. Despite the ability to refer matters on a discretionary basis, more and more IFs are opting to incorporate SR into their rules and processes, and SR has now supported more than 25 IFs in their dispute resolution processes. The International Hearing Panel, which considers first instance anti-doping referrals made by IFs, is now the dispute resolution route of choice for a number of RADOs on appeal, where the World Anti-Doping Code so permits.

Although in-person hearings have resumed and SR has access to world-class facilities at the IDRC, data shows that parties are much more likely to opt for a virtual or hybrid process than they were a few years ago, with the majority of international matters being heard virtually. Nevertheless, SR has this year conducted in-person proceedings on three continents.

Another trend we have observed relates to the increased adoption of mediation as part of a wider dispute resolution framework. Although this has not yet resulted in an increase in usage, mediation is integrated within the Sport Integrity Pilot procedure and is beginning to see adoption with IFs as well, with World Netball being the latest example. Our seminar on the benefits of mediation in the sport context and manners in which to incorporate it was well attended, with significant interest from stakeholders nationally and internationally.



SAMPLE OF CONCLUDED INTERNATIONAL CASES 2022-23



World Athletics v Gjergi Ruli & Athlete	
Nationality:	Albania
Date of Decision:	3 March 2023
Tribunal:	Catherine O'Regan, Anna Smirnova, Barbara Agostinis
Charge:	Breaches of World Athletics Integrity Code of Conduct
Outcome:	Mr Ruli – 6 Year Ineligibility Athlete – No breach of code and no period of Ineligibility.

Individual v World Athletics	
Nationality:	
Date of Decision:	24 August 2022
Tribunal:	lan Hunt (Sole Arbitrator)
Charge:	Objection to AIU Demand
Outcome:	Objection Dismissed

World Athletics v Eglay Nalyanya	
Nationality:	Kenyan
Date of Decision:	20 March 2023
Tribunal:	Charles Hollander KC, Tanja Haud, Hannu Kalkas
Charge:	Presence of Prohibited Substance: 19-Norandrosterone and Tampering
Outcome:	ADRV found proven: 8 Years Ineligibility

1 July 2022
Yves Fortier KC, Kitrina Douglas, Peter Sever
Presence of Prohibited Substance: Ractopamine
No ADRV: No period of Ineligibility
1

Nationality: - Date of Decision: 18 May 2022 Tribunal: Daniel Saoul KC (Sole Arbitrator) Charge: Presence of Prohibited Substance: Hydrochlorothiazide Outcome: ADRV found proven: 12 Months Ineligibility	RADO v Athlete	
Tribunal: Daniel Saoul KC (Sole Arbitrator) Charge: Presence of Prohibited Substance: Hydrochlorothiazide	Nationality:	
Charge: Presence of Prohibited Substance: Hydrochlorothiazide	Date of Decision:	18 May 2022
	Tribunal:	Daniel Saoul KC (Sole Arbitrator)
Outcome: ADRV found proven: 12 Months Ineligibility	Charge:	Presence of Prohibited Substance: Hydrochlorothiazide
	Outcome:	ADRV found proven: 12 Months Ineligibility







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SAMPLE OF CONCLUDED INTERNATIONAL CASES CONTINUED

Members v World Sailing	
Nationality:	Russian and Belarussian
Date of Decision:	12 August 2022
Tribunal:	lan Hunt, Erika Riedl, James Kitching
Subject Matter:	Appealing suspension of memberships
Outcome:	3 Appeals upheld. 5 Appeals dismissed

International Investigation		
Nationality:		
Date of Decision:	26 January 2023	
Investigator:	Janie Soublière	
Allegations:	Misconduct of member federation	
Outcome:	Recommendations	

World Athletics v Taye Girma Arit	
Nationality:	Ethiopian
Date of Decision:	15 August 2022
Tribunal:	Nick De Marco KC, Dominique Gavage, Daniel Souza
Charge:	Presence of Prohibited Substance: Recombinant Erythropoietin
Outcome:	ADRV found proven: 5 years 4 months Ineligibility

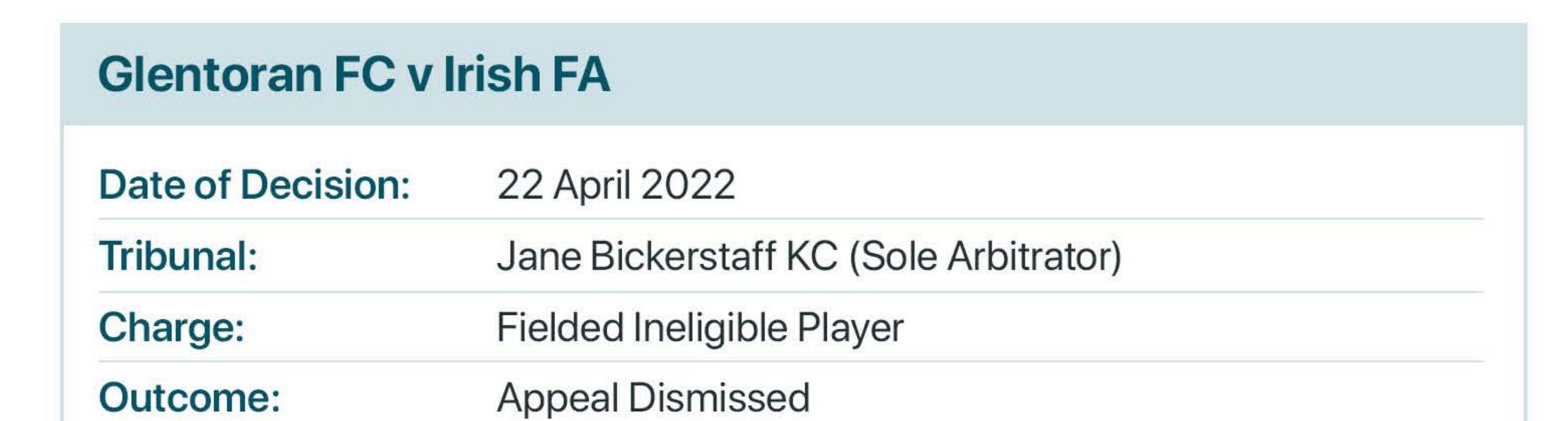
RADO v Athletes	
Nationality:	
Date of Decision:	22 June 2022
Tribunal:	Joelle Monlouis (Sole Arbitrator)
Charge:	Presence of a Prohibited Substance: Stanozolol
Outcome:	ADRVs found proven. Periods of Ineligibility: 2-4 years

International Tennis Federation v Athlete	
Australian	
14 June 2022	
Clifford Hendel, Olga Hamama, Phillipe Boss	
Whereabouts Failures	
No ADRV	

International Tennis Federation v Stéphane Houdet	
Nationality:	French
Date of Decision:	30 June 2022
Tribunal:	Despina Mavromati, Alexander Englehard, Kwadjo Adjepong
Charge:	Whereabouts Failures
Outcome:	ADRV found proven. 15 Months Ineligibility







Blackburn Rovers FC v English Football League							
Date of Decision: 28 February 2023							
Tribunal: William Norris KC (Sole Arbitrator)							
Charge:	Failure to register player						
Outcome:	Appeal dismissed. Registration remains unsuccessful						

Athlete v British Wrestling							
Date of Decision:	Date of Decision: 4 April 2022						
Tribunal:	Neil Block KC (Sole Arbitrator)						
Subject Matter:	Appeal against non-selection for Commonwealth Games						
Outcome:	Appeal Dismissed						

Sport England Review								
Date of Report: 17 March 2023								
Reviewer:	Louis Weston							
Subject Matter:	Reivew of complaints that were made to Sport England by those involved in three cases addressed by Swim England's safeguarding and/or judicial procedures							
Outcome:	Delivery of Recommendations and plan of Implementation. Report published by Sport England.							

English Football League v Rochdale & Ors								
Date of Decision: 14 October 2022								
Tribunal:	Nick Stewart KC, Leanne O'Leary, Alistair McHenry							
Charge:	Breaches of the EFL Regulations – Sale and purchase of Shares in the Club							
Outcome:	Suspended points deduction for Club. Four individual Respondents varying periods of being prohibited from being a relevant person for the purposes of the OADT test							

Phillip Bowes v UKAD (Appeal)							
Date of Decision:	Date of Decision: 13 April 2022						
Tribunal:	William Norris KC, Tim Rogers, Kitrina Douglas						
Subject Matter:	Appealing four-year period of Ineligibility						
Outcome:	Appeal Dismissed						





SAMPLE OF CONCLUDED NATIONAL CASES CONTINUED



UK Anti-Doping v Tom Wood						
Date of Decision:	24 June 2022					
Tribunal:	David Casement KC (Sole Arbitrator)					
Charge:	Presence of a Prohibited Substance: Terbutaline					
Outcome:	ADRV found proven: 6 Months Ineligibility					

UK Anti-Doping v Amir Khan						
Date of Decision:	21 February 2023					
Tribunal:	Charles Flint KC, Dorian Haskard, Lorraine Johnson					
Charge:	Presence of a Prohibited Substance: Ostarine					
Outcome:	ADRV found proven: 2 Years Ineligibility					

National Governing Body Investigation						
Date of Decision:	9 May 2022					
Tribunal:	Colin Port (Investigator)					
Allegations:	Bullying					
Outcome:	Disciplinary action recommended					

UK Anti-Doping v Rowland Kaye							
Date of Decision:	4 January 2023						
Tribunal:	Robert Englehart KC, Neil Townshend, Isla Mackenzie						
Charge:	Presence of a Prohibited Substance: Oxymetholone & Methasterone Metabolite						
Outcome:	ADRV found proven: 4 Years Ineligibility						

Athlete v England Boxing						
Date of Decision: 30 May 2022						
Tribunal:	Lydia Banerjee (Sole Arbitrator)					
Subject Matter:	Appeal against interim suspension					
Outcome:	Appeal Dismissed					





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GLOBAL REACH

In the past year we have resolved a large number of cases involving parties based around the world.



INTERNATIONAL CLIENTS

To date, we have supported over 25 international federations and other international sports bodies with their dispute resolution processes, including;

- Commonwealth Games Federation
- **DP Tour**
- Fédération Équestre Internationale
- International Cricket Council
- International Tennis Federation
- International Tennis Integrity Agency
- International Federation of American Football
- International Weightlifting Federation
- International Testing Agency
- Rugby League European Federation
- Rugby League International Federation
- Rugby League World Cup 2021
- Union Cycliste Internationale
- Women Tennis Association
- World Archery
- World Association of Kickboxing
 Organizations
- World Athletics
- World Boxing
- World Darts

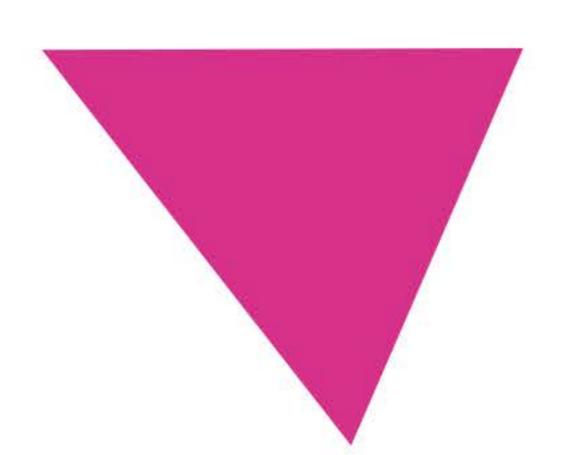
- World Karate Federation
- World Netball
- World Sailing
- World Triathlon
- World Underwater Federation
- World Professional Billiards and
- Snooker Association
- WADA Regional Organisations
 - Central America RADO
 - Caribbean RADO
 - South America RADO
 - Africa Zone I RADO
 - Africa Zone II & III RADO
 - Africa Zone V RADO
 - Africa Zone VI RADO
 - West Asia RADO
 - Central Asia RADO
 - South Asia RADO
 - Southeast Asia RADO
 - Indian Ocean RADO
 - Oceania RADO

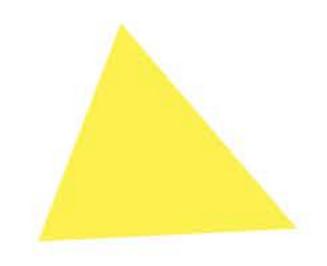
EVENTS

Sport Resolutions delivers an industry leading programme of sport dispute resolution training, seminars and educational resources.

Throughout the past year Sport Resolutions has organised or contributed to events for more than 1000 delegates. These events focused on the big issues that create conflict and disputes in sport.

Event	Location	Delegates	
Sport Resolutions Annual Conference 2022	London	204	
25th Anniversary Event	London	94	
UK Sport Integrity Day	London	60	
Sports Law Conference	Belfast	100	
Sports Law Bar Association Conference	Dublin	40	
SGA Annual Conference	Manchester (Hybrid)	150	
University of Sherbrooke DESS Programme (Guest Lecture)	Online	25	
University of Kent Sports Law Society Lecture	Kent	15	
Executive Master in Global Sport Governance (MESGO) presentation	Brussels	35	
Ankura Sports Governance, Compliance and Investigations Seminar	Lausanne	90	
Sports Arbitration Moot	Online	10	
How to Manage Athlete Selection	London (Hybrid)	56	
Safeguarding and Leadership	London (Hybrid)	58	
The unknown value of mediation in sport disputes	London (Hybrid)	43	
Nottingham Trent University (Guest Lecture)	Nottingham	20	







KEY NUMBERS

	2022-2023	2021-2022	2020-2021	2019-2020	2018-2019	2017-2018	2016-2017	2015-2016
Requests for dispute resolution guidance and help	343	308	279	331	302	303	227	179
Pro Bono Service	68	80	54	69	45	51	50	20
National Anti-Doping Panel	13	8	10	33	18	28	15	25
Referrals Outside the UK	43	40	25	63	35	36	8	0
National Safeguarding Panel	85	35	10	11	13	15	4	4
Others (sport arbitration, mediation, other enquiries)	134	145	180	155	191	173	150	130
Number of Case Referrals	244	147	149	184	156	108	85	92
Appointments	233	122	140	181	153	99	83	85
Investigations & Reviews	11	25	9	3	3	9	2	7
Number of delegates attending SR events / events at which SR presents	1000	1120	1081	1022	876	540	301	306

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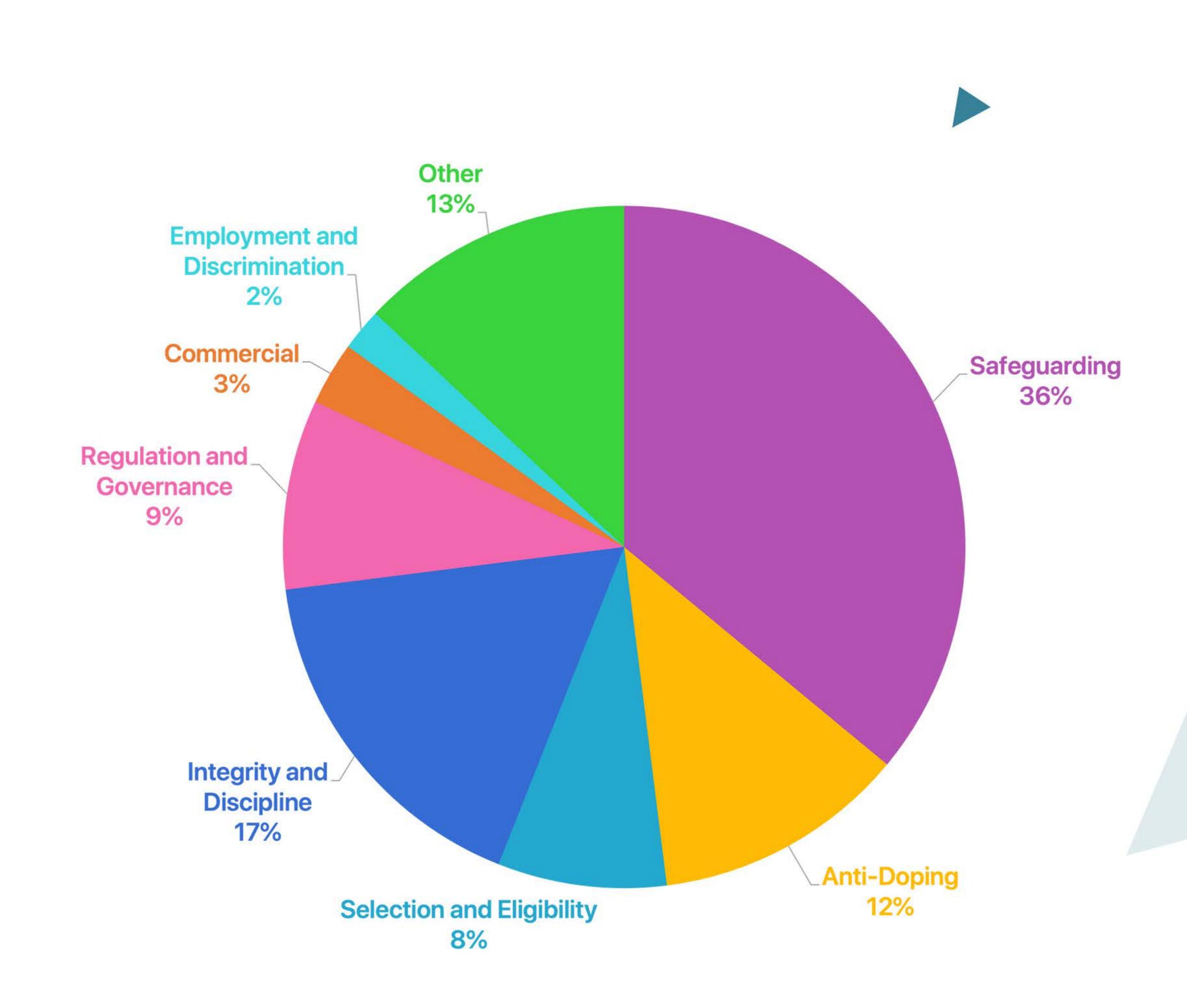


KEY NUMBERS

Sport Resolutions has helped 34 different sports in the 2022/23 financial year

K	Wrestling		Sailing	*	Athletics
	Tennis		Netball		Snooker
	Equestrian		Cricket		Boxing
	Weightlifting		Rugby League		Rugby Union
	Football		Ice Hockey	S.	Bowls
	Tae-Kwon-Do		Squash	(6 -6)	Wheelchair Basketball
	Swimming		Snowsport		Gymnastics
3	Triathlon		Horse Racing		Archery
	Skydiving	%	Cycling		Mountaineering
	Baseball		Golf		Table Tennis
*X	Rowing		Badminton		Pentathlon
	Judo				

Nature of disputes that Sport Resolutions has dealt in the 2022/23 financial year









A confidential reporting line and independent investigation service, supporting athletes, coaches and all support personnel within the Olympic and Paralympic high-performance community across the UK, operated by **Sport Resolutions**.

TIMETABLE





Data correct as of 31st March 2023



Sports signed up to

Sport Integrity

How many sports can access the Service?

34 sports are eligible to access

How many sports have signed-up so far as of February 2023?

26 NGBs



Athletes covered under

the signed sports

How many athletes are eligible to access the Service?

1,120

What % of athletes are eligible from the signed-up sports to date?

87% (972 out of 1,120)

For more details on the Service please visit sportresolutions.com/services/sport-integrity or sportintegrity.com

BOARD OF DIRECTORS

Audley Sheppard KC Independent Chair	Partner at Clifford Chance LLP		
John Palmer Senior Independent Non- Executive Director In post until 28 September 2022	Corporate Communications Consultant Member of Marketing and Service Development Committee		
Keith McGarry Representative Non- Executive Director In post until 28 September 2022	Senior Partner at Conn & Fenton Solicitors Nominated by Northern Ireland Sports Forum Member of Audit and Risk Committee		
Tracy Harrison Independent Non- Executive Director	Director of Marketing at Sky plc Chair of Marketing and Service Development Committee		
Alison Mitchell Independent Non- Executive Director	Broadcast Journalist Member of Marketing and Service Development Committee		
Jacqui Traynor Independent Non- Executive Director	Head of Safeguarding and Integrity at British Rowing Non-Executive Director for UK Sport Member of Audit and Risk Committee Chair of Panel Appointments and Review Committee		
Sarah Newton Representative Non-Executive Director	Chief Operating Officer at British Elite Athlete Association Member of Audit and Risk Committee		
Martin Gibbs Independent Non- Executive Director	Managing Director of SportAccord Member of Marketing and Service Development Committee		
Nigel Smith Independent Non Executive Director	Financial Consultant Chair of Audit and Risk Committee		
Richard Hendicott Representative Non- Executive Director	Retired District Judge Nominated by Welsh Sports Association Member of Panel Appointments and Review Committee		
Adrian Stockman Representative Non- Executive Director Start date: 28 September 2022	Director of Finance and Corporate Services at British Paralympic Association Member of Audit and Risk Committee		

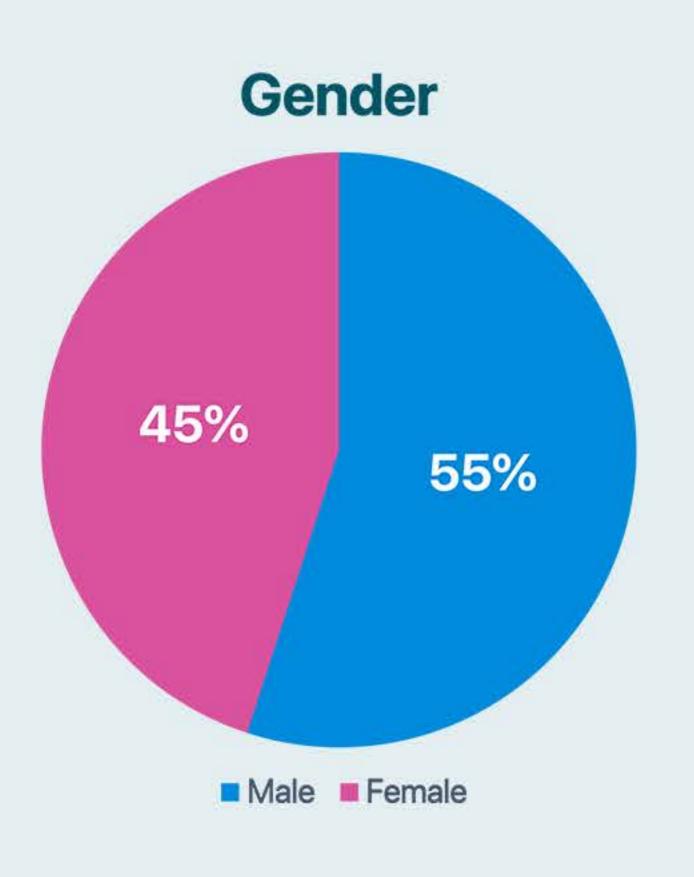
EXECUTIVE TEAM

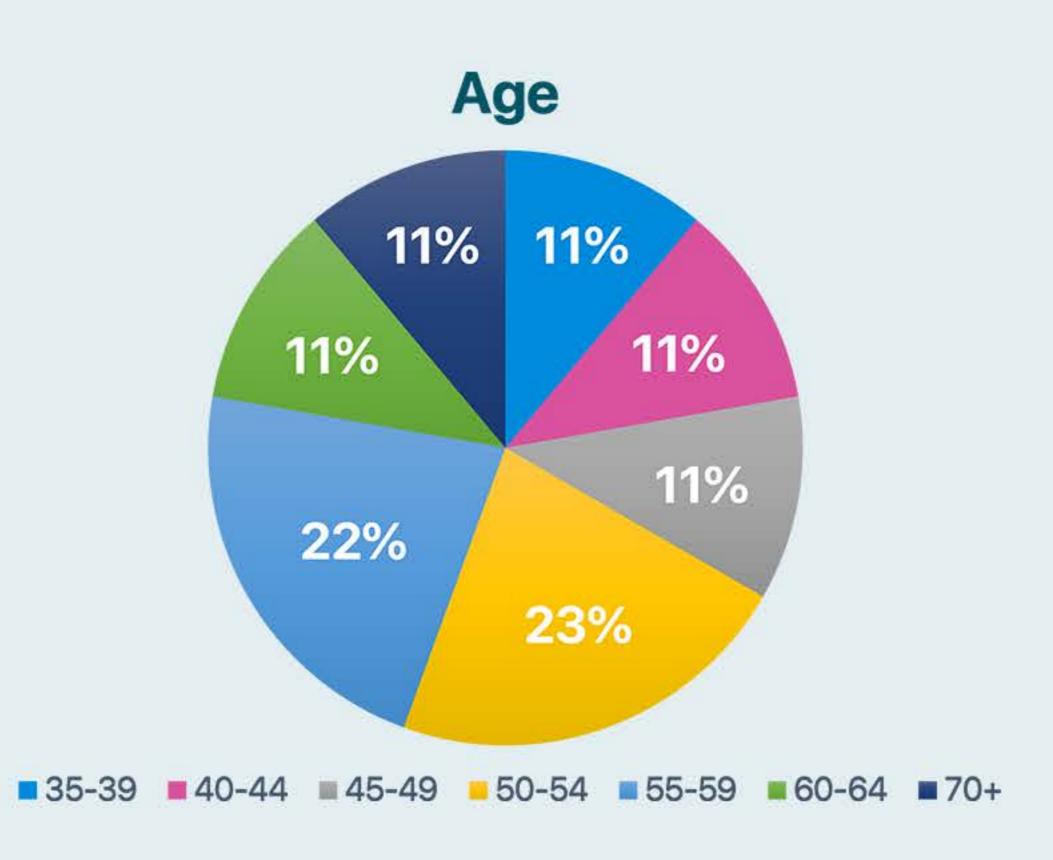
Richard Harry	Chief Executive Officer		
Catherine Pitre	Head of Case Management		
Ross Macdonald	Business Manager		
Duygu Yetkincan	Marketing and Communications Manager		
Kylie Brackenridge	Senior Case Manager		
Roxana Weich	Senior Case Manager		
Matthew Berry In post until 10 March 2023	Senior Case Manager		
Alisha Ellis	Case Manager		
Anna Thomas	Case Manager		
Joshua Ingham-Headland	Case Manager		
Savita Sohal	Case Manager		
Gillian Sanders	Case Manager		
Astrid Mannheim	Case Manager		
Lauren McHale	Case Manager		
Neil Simmons	Investigator		
James Bromley-Derry	Investigator		

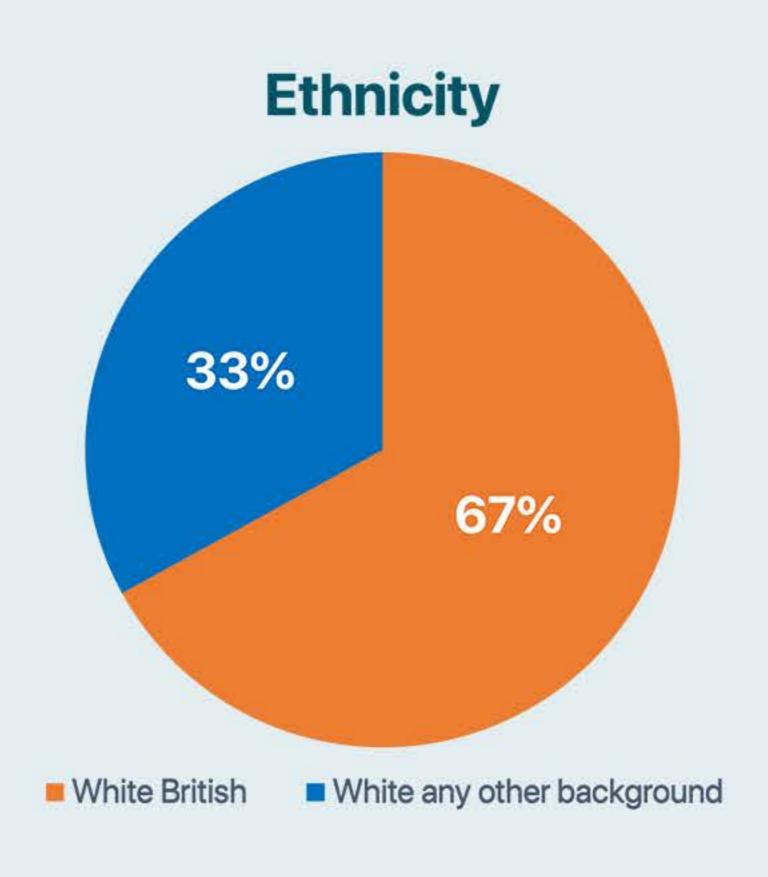
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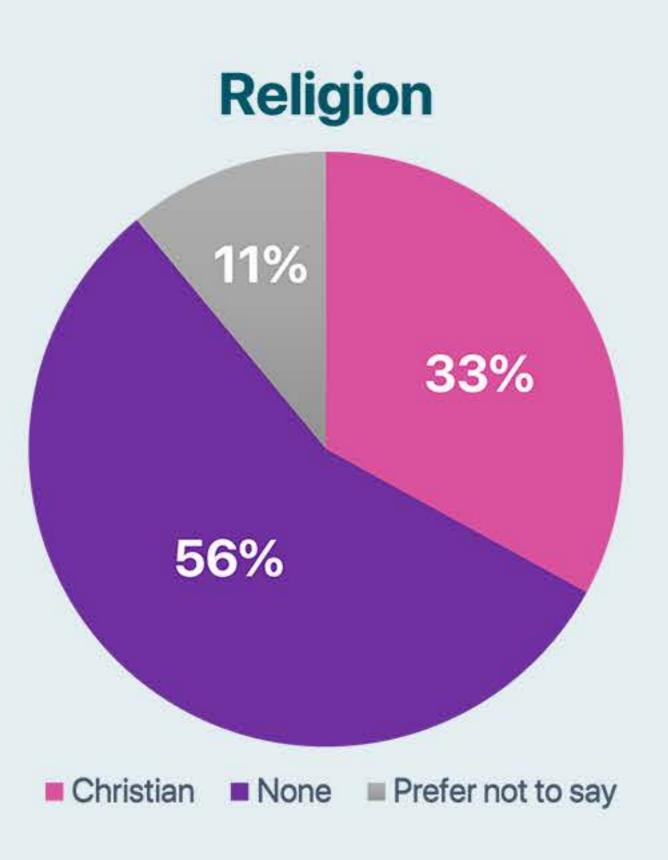
EQUALITY MONITORING PROFILE

BOARD

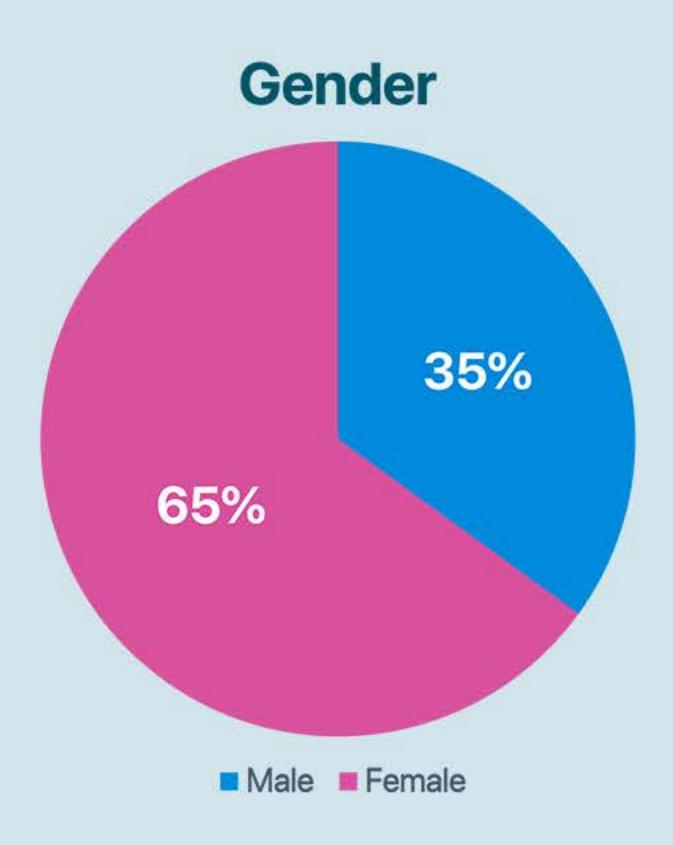


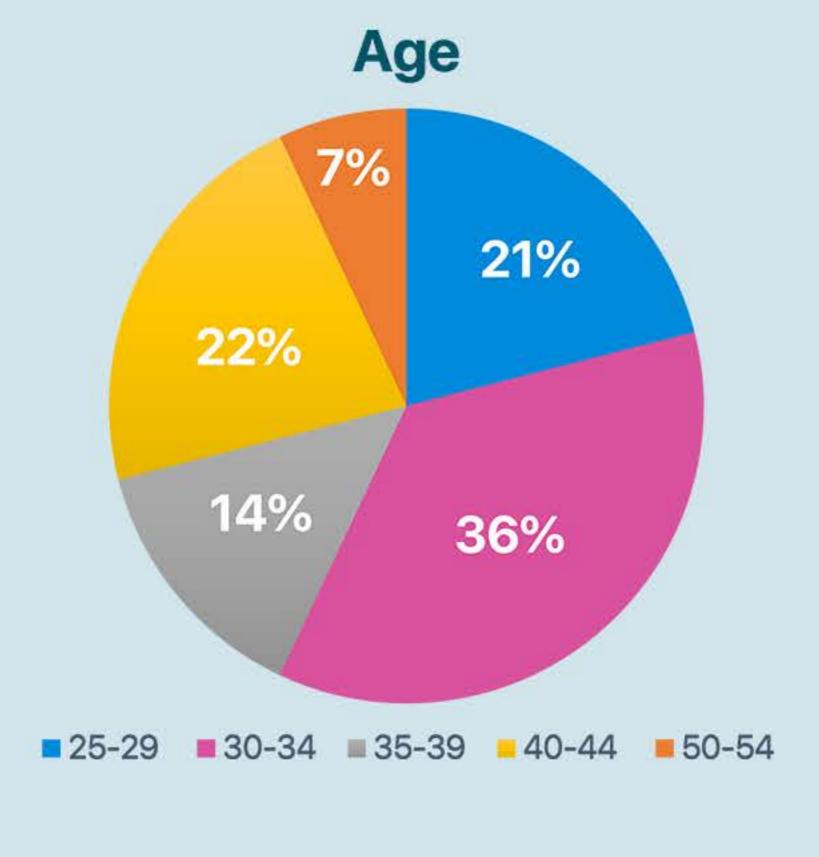


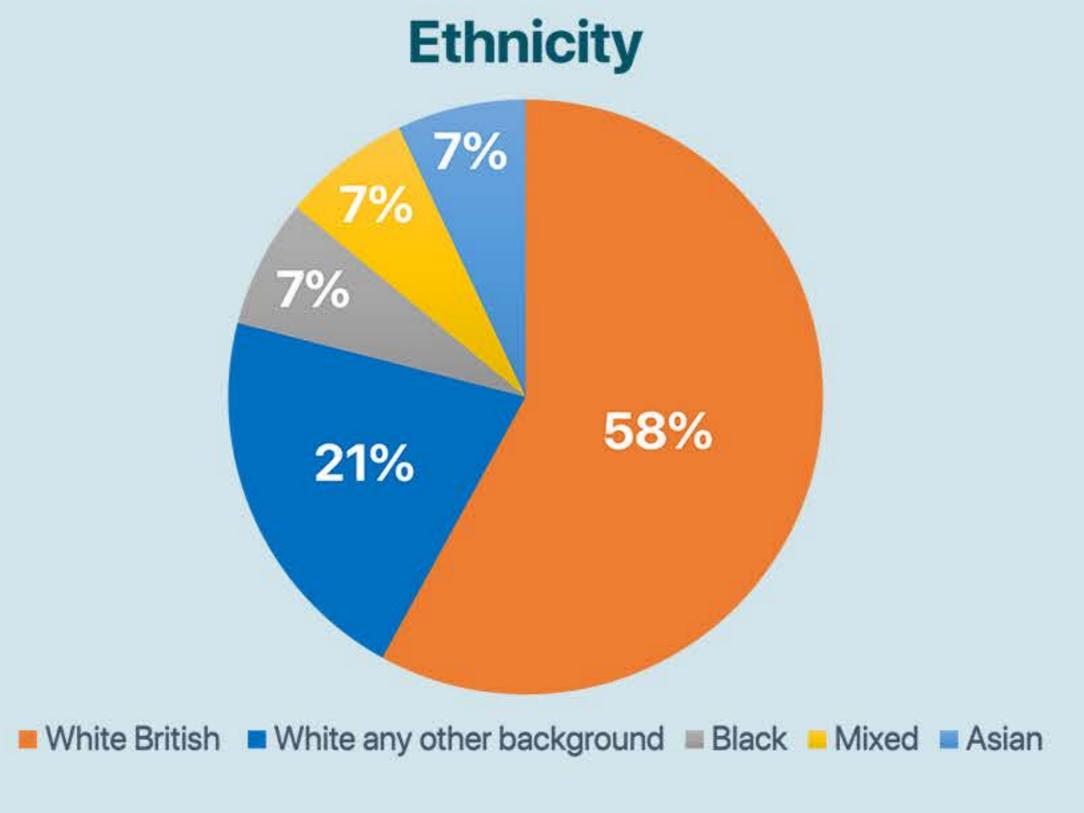


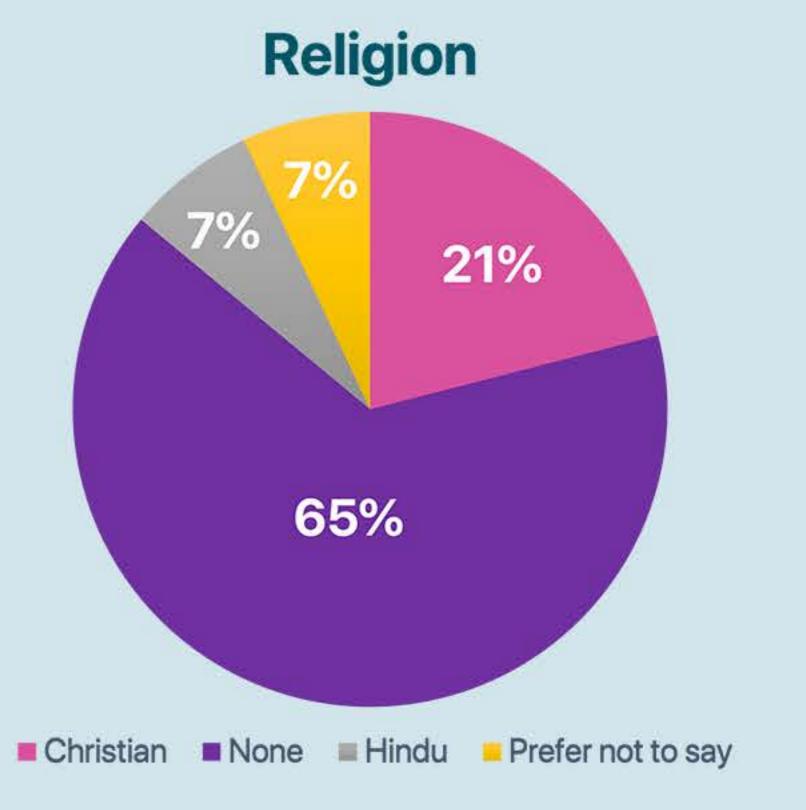


EXECUTIVE TEAM









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